## Santander UK Group Holdings plc

Investor Update for the three months ended 31 March 2018

**April 2018** 



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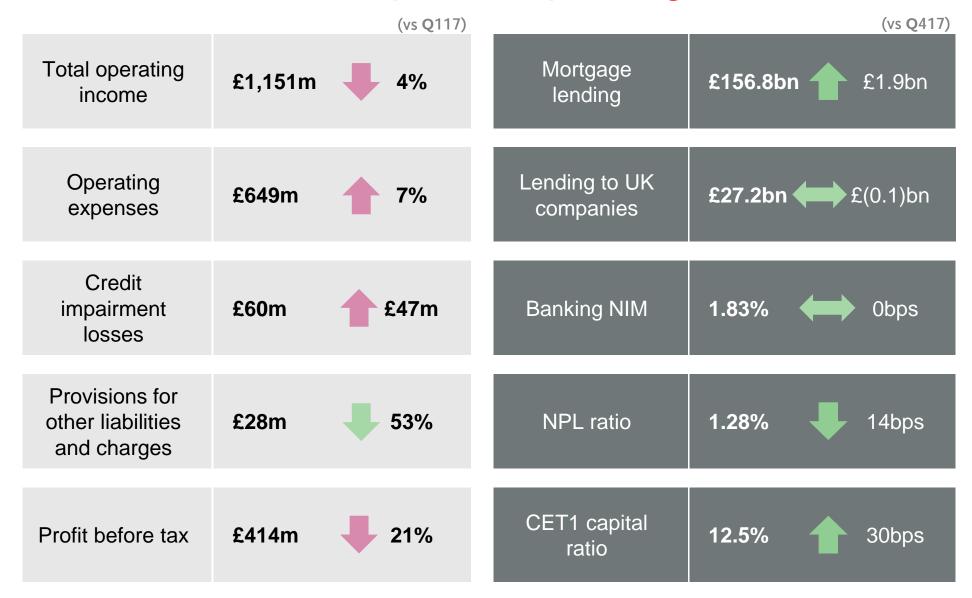
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Source: Santander UK Q1 2018 results "Quarterly Management Statement for the three months ended 31 March 2018" or Santander UK Group Holdings Management Information (MI), unless otherwise stated. Santander has a standard listing of its ordinary shares on the London Stock Exchange and Santander UK plc continues to have its preference shares listed on the London Stock Exchange. Further information in relation to Santander UK can be found at: www.santander.co.uk/uk/about-santander-uk. Neither the content of Santander UK's website nor any website accessible by hyperlinks on Santander UK's website is incorporated in, or forms part of, this presentation.



## Q118 results reflect competitive operating environment





## **Delivering on our 2016-18 commitments**



#### **Customers**

Grow customer loyalty and market share Deliver operational and digital excellence

Loyal retail customers		2018 target
2016	3.7	4.7:11:0
2017	3.9	4.7 million
Q118	4.0	More to do

Retail customer satisfaction	(FRS)	2018 target
2016	62.9	<b>T</b> 6
2017	63.0	Top 3
Q118	63.9	On track

 Loyal SME and corporate customers
 2018 target

 2016
 290,000

 2017
 305,000

 Q118
 303,000

 On track

Digital customers		2018 target
2016	4.6	0.5 '!!'
2017	5.0	6.5 million
Q118	5.2	More to do
<b>\</b>		

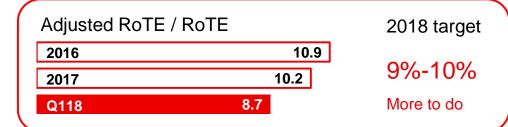


## **Delivering on our 2016-18 commitments**

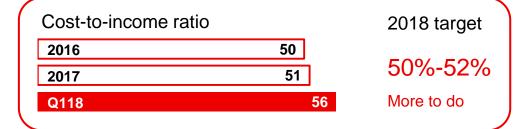


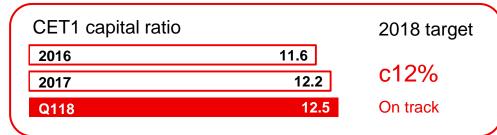
#### **Shareholders**

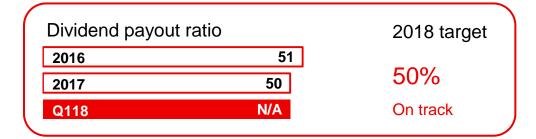
Achieve consistent, growing profitability and a strong balance sheet



Non-performi	ng Ioan (NPL) ratio	2018 target
2016	1.50	4 2 000/
2017	1.42	< 2.00%
Q118	1.28	On track









## Well positioned as the leading UK scale challenger

#### Meaningful scale and opportunity...

...a more diversified retail and commercial bank...

Retail

14m

Active customers

ŤÅ

Corporate

64

Corporate Business Centres



c80%

Financial centre coverage



**551** 

Relationship Managers<sup>1</sup>



3rd

UK Mortgage lender<sup>2</sup>



5<sup>th</sup> le

UK Commercial lender<sup>2</sup>



£201.5bn customer loans



£172.4bn customer deposits

39%	34%	18%	
Current Accounts	Savings	Corporate deposits	

Other customer loans and deposits

...a growing retail current account provider...

...an aspiring corporate market challenger

#### Retail Current Account volumes<sup>3</sup>

8.6

Santander UK CAGR

Market CAGR

#### Lending to UK companies<sup>4</sup>

2013

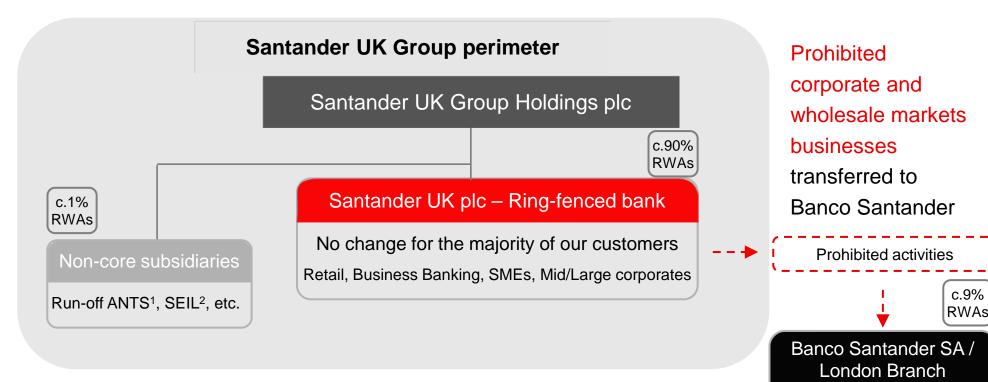
(£bn) 27.3 1%

1. Excludes structured finance, product and international relationship managers | 2. Santander UK analysis, as at Q118. Commercial lending refers to loans to small and mid sized corporate clients by UK retail and commercial banks and building societies | 3. Market source: CACl's CSDB, Stock, Volume data as at December 2013 and December 2017 | 4. Market source: Bank of England Bankstats (February 2018), Private Non-Financial Companies (PNFCs). Data as at December 2013 and December 2017



2017

## On track to implement 'wide' ring-fence structure



- Majority of customer assets and liabilities will remain within the ringfenced bank
- No impact on retail customers in the UK
- Credit ratings remaining unchanged from implementation



Servicing more sophisticated

global corporate customers and financial institutions

## **Outlook and UK economy**



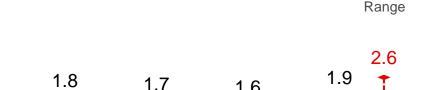
**HMT** 

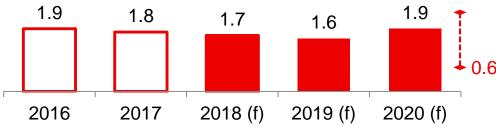
## Expect the UK economy to grow in 2018, at a similar pace to 2017

#### 2018 outlook

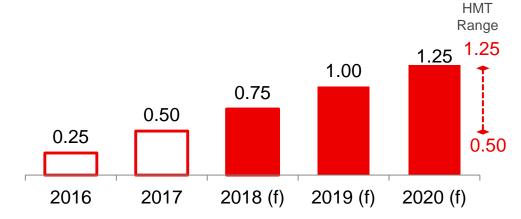
- Banking NIM is expected to be lower than in 2017
- Our gross mortgage lending is expected to be in line with the market
- We expect our lending to UK companies to be broadly consistent with overall corporate borrowing growth
- We will continue to invest in strategic projects, which will improve our customer experience and deliver operational efficiencies. We expect costs for 2018 to be higher than in 2017 but with targeted actions and cost discipline, we will look to partially offset rising regulatory, risk and control costs and inflationary pressures
- We will continue to purposefully control growth in line with our proactive risk management policies and medium-low risk profile

#### **Annual GDP growth (%, annual average)**



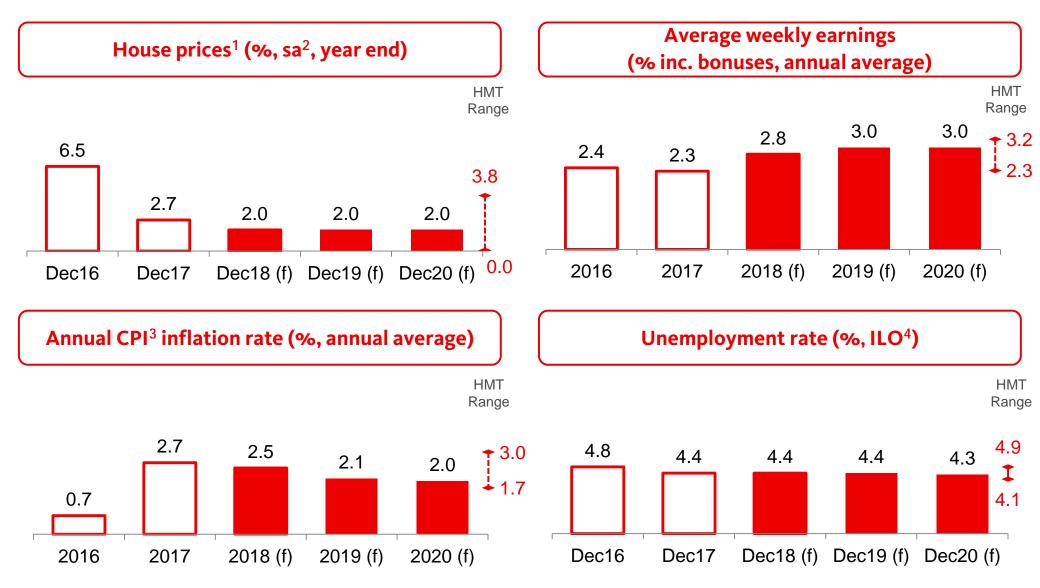


#### Bank of England base rate (%, year end)





## UK economy is broadly stable but uncertainty remains

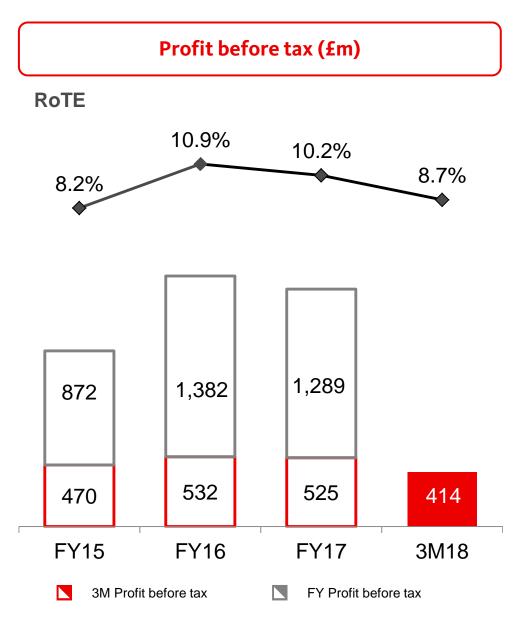




Consistently profitable, sustainable business



## Consistently profitable with a strong balance sheet



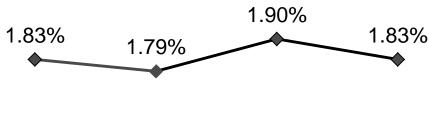
- A track record of 10 years profitability
- 50% annual dividend payout
- Good credit quality with a predictable medium-low risk profile
- Q118 RoTE and profit before tax were impacted by lower operating income, higher operating expenses and impairment charges in Global Corporate Banking
- With ongoing investment in business transformation and growth initiatives and our relentless focus on cost management, we expect to deliver on the majority of our 2016-18 commitments, as previously guided

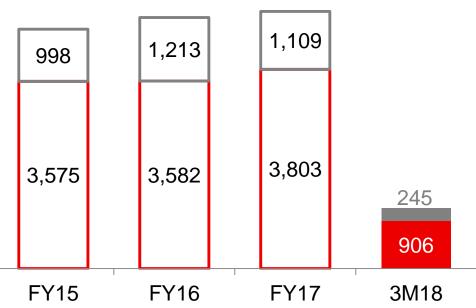


## Competitive pressure impacting operating income

#### **Total operating income (£m)**

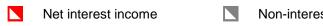
#### Banking NIM<sup>1</sup>





- Net interest income in Q118 was down 4%, driven by pressure on new mortgage margins and SVR attrition, partially offset by strong lending volumes
- The Banking NIM of 1.83% was unchanged from Q417 with Retail Banking liability margin improvement offset by SVR attrition
- Non-interest income was down 8%, with lower security financing income in GCB and mark-to-market movements on economic hedges and hedge inefficiencies offsetting increases in Retail Banking and Commercial Banking

Market average 2 year fixed mortgage price in 2017 was c.25bps lower than what was seen in 2016<sup>2</sup>



Non-interest income

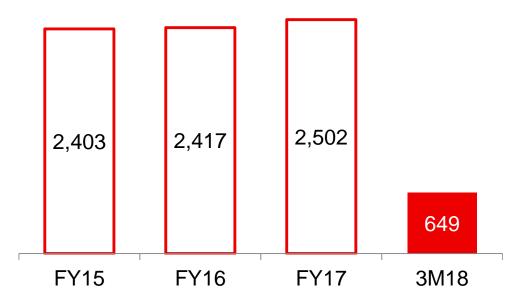


## Cost discipline is an ongoing area of focus

#### Operating expenses (£m)

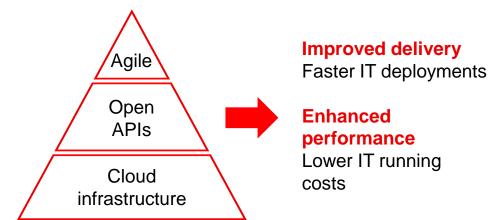
# 53% 50% 51%

Cost-to-income ratio



- We are making progress with our strategic and digital investments to further improve customer experience and operational efficiency
- Regulatory, risk and control costs have increased with a number of major projects due for implementation in 2018
- CIR increased to 56% in Q118, as income pressure and increased regulatory costs continued to offset embedded cost savings

#### Clear roadmap to become a fully digital bank

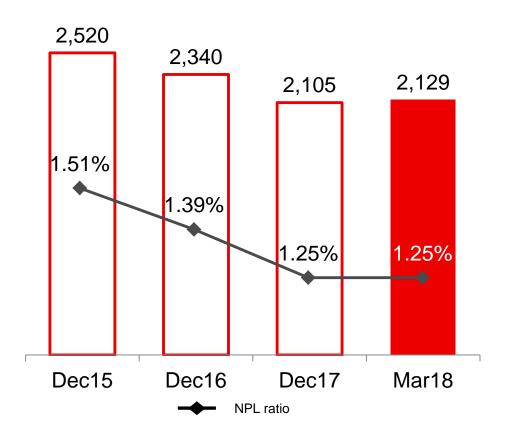




## **Robust Retail Banking credit performance**

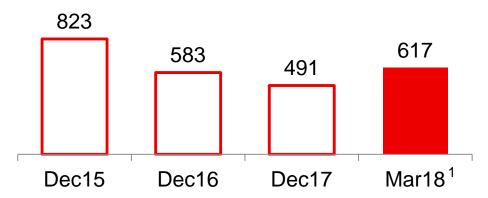




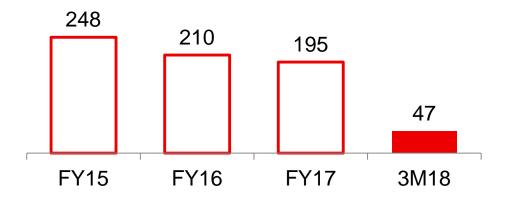


## Retail Banking loan loss allowance and write-offs (£m)

#### Loan loss allowance

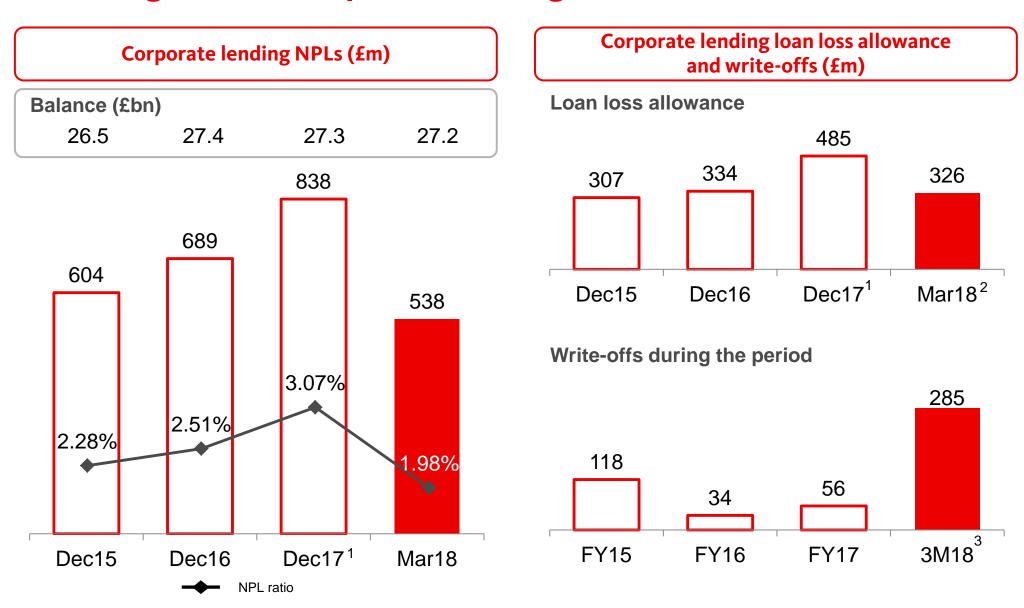


#### Write-offs during the period





### Focused growth in corporate lending

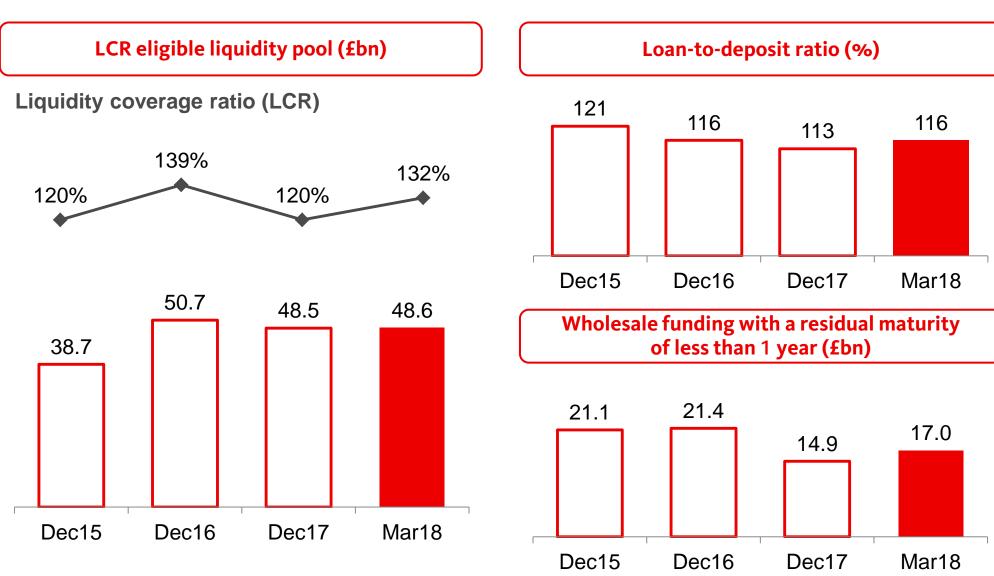




Strong capital, liquidity and funding position

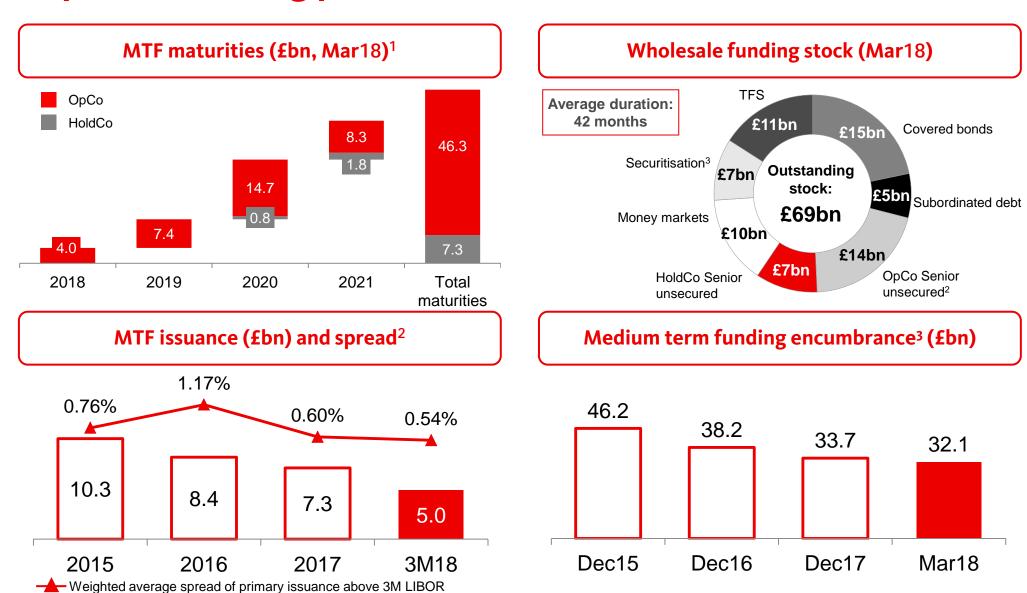


## Strong liquidity and funding position





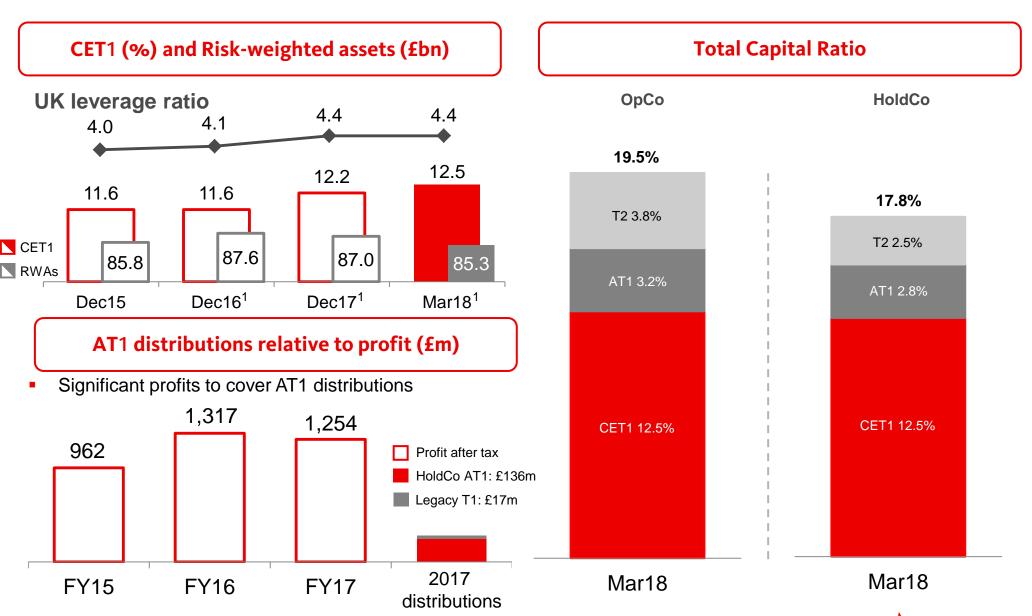
## Improved funding position with reduced encumbrance



<sup>1.</sup> Includes issuances from Santander Consumer Finance UK and associated joint ventures and TFS | 2. Weighted average spread at time of issuance above GBP 3M LIBOR excluding structured notes. Includes issuances from Santander Consumer Finance UK and associated joint ventures | 3. Mortgage encumbrance includes all mortgages assigned to Fosse, Holmes, Langton and covered bond programmes



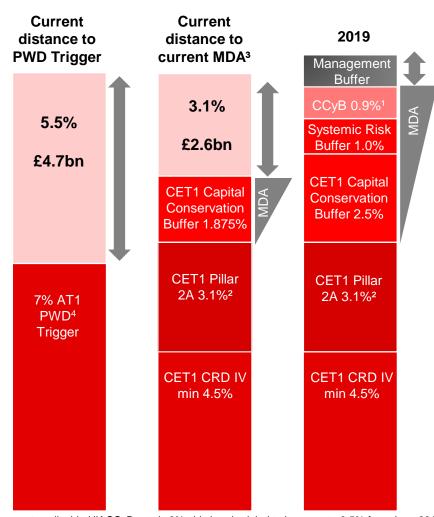
## Ongoing capital build-out and resilience





## Meeting evolving capital requirements

#### Significant buffer to thresholds

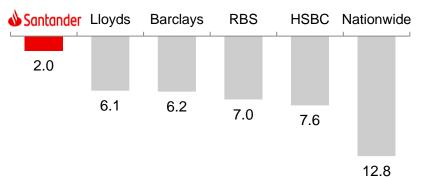


#### **Evolving CET1 requirements**

It is our current intention to target a CET1
management buffer that is of sufficient size to absorb
changes in the regulatory minimum requirement
(e.g. application of any dynamic CCyB buffer) and
market volatility

#### 2017 PRA Stress Test – CET1 drawdown

 Most resilient of UK banks, underlines the quality and strength of our UK-based balance sheet as well as our strong risk management practices

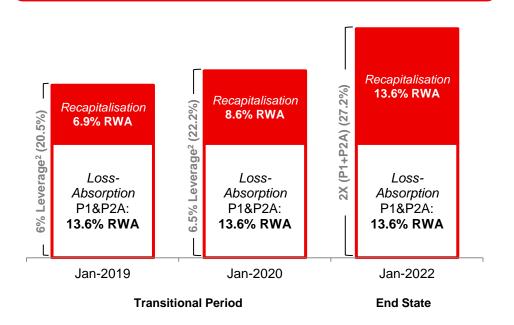


<sup>1.</sup> The current applicable UK CCyB rate is 0%, this is scheduled to increase to 0.5% from June 2018 and 1.0% from November. Santander UK's current geographical allocation of the CCyB is 90%. | 2. Santander UK's Pillar 2 CET1 requirement was 3.1% as at 31 March 2018, Pillar 2A guidance is a point in time assessment | 3. Distribution restrictions would be expected to apply if Santander UK's CET1 ratio would fall between current Regulatory Minimum Capital level, equal to CRD IV 4.5% minimum plus Pillar 2A 3.1% and the Capital Conservation Buffer of 1.875% | 4. Permanent write down

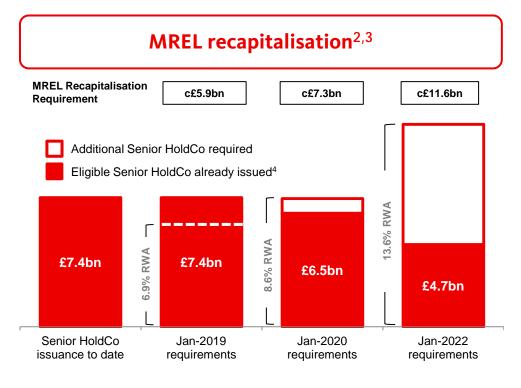


## Major progress to meet recapitalisation MREL requirements





 Santander UK indicative MREL excluding CRD IV buffer is currently expected to be 27.2% of RWAs from 1 January 2022



- MREL requirements are driven by leverage in 2019, the driver changes to the RWA measure from 2020
- It is our intention to have an MREL recapitalisation management buffer in excess of the value of HoldCo senior unsecured paper that is due to become MREL ineligible over the following 6 months

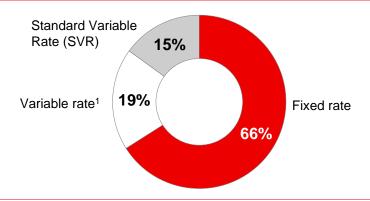


Appendix



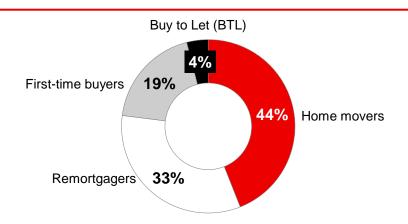
## Prime residential mortgage book of £156.8bn

#### Mortgage product profile (stock, Dec17)

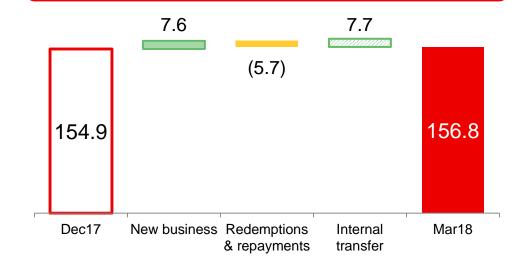


29% owner-occupied interest-only mortgages (Dec16: 31%)<sup>2</sup>

#### Mortgage borrower profile (stock, Dec17)



#### Mortgage lending (£bn, Mar18)



- Exceptionally strong net mortgage growth of £1.9bn in Q118, with a focus on customer service and retention
- £1.7bn Q118 SVR attrition vs £1.6bn in Q117
- c78% of maturing mortgages retained³
- 54% (+10pp YoY) of our mortgages were retained online



## Consistently prudent mortgage lending criteria

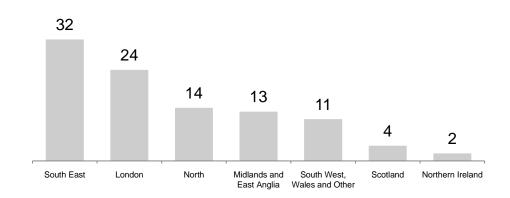
#### **Average loan size (new business)**

#### **Geographical distribution (stock %, Dec17)**

 London and South East
 £264k
 £260k

 Rest of UK
 £144k
 £146k

 All UK
 £198k
 £196k



#### Simple average Loan to Value (LTV)<sup>1</sup>

#### **Mortgage loan distribution (Dec17)**

New lending	65%	62%	
- London	59%	56%	
- LTV >85%	17%	19%	
Stock	43%	42%	

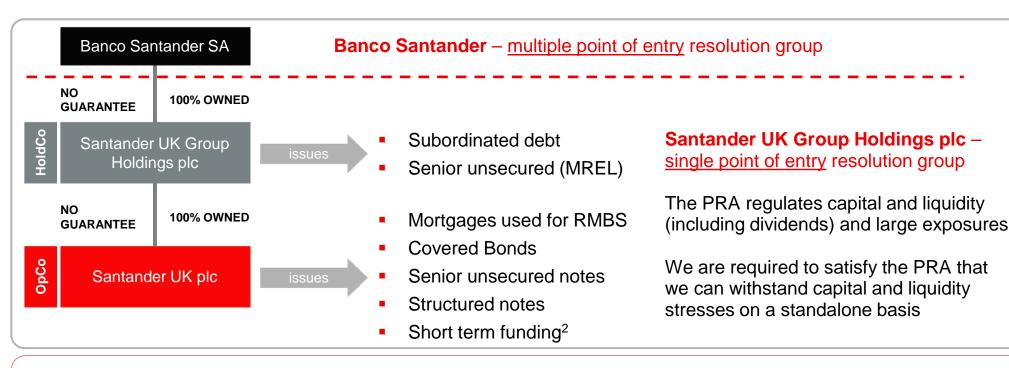
- c92% of mortgage loans <£500k</li>
- 3.16 average loan-to-income multiple<sup>2</sup>
- 61% average BTL LTV



Dec16

Dec17

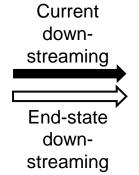
## Existing wholesale funding issuance model



**Transparent HoldCo downstream** 

model - Under the end-state MREL regime HoldCo senior unsecured debt will be down-streamed in a form that is subordinated to OpCo senior unsecured debt but senior to subordinated capital instruments

Santander UK Group Holdings plc
Senior - £7.4bn <sup>1</sup>
T2 - £1.1bn <sup>1</sup>
AT1 - £2.05bn



Santander UK plc			
Senior - £7.4bn <sup>1</sup> OpCo Senior			
Internal MREL			
T2 - £1.1bn <sup>1</sup> Legacy T2			
AT1 - £2.05bn	Legacy T1		



## **Credit ratings – April** 2018

		S&P	Moody's	Fitch
Santander	Senior unsecured outlook	BBB stable	Baa1 stable	A stable
UK Group Holdings plc	Tier 2	BB+	Baa1	A-
pic	AT1	B+	Ba2	BB+
	Senior unsecured outlook	A stable	Aa3 stable	A <i>RWP</i>
Santander UK plc	Short-term	A-1	P-1	F-1
	Standalone rating	bbb+	a3	a

 In Q118, Moody's and Fitch both affirmed Santander UK Group Holdings plc and Santander UK plc's ratings and outlooks



#### www.aboutsantander.co.uk

Results and Presentations

Quarterly, half yearly and annual financial results and presentations

Glossary

A glossary of the main terms is available at: www.santander.co.uk/uk/about-santander-uk/investor-relations-glossary

#### **Investor Relations**

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Debt Investors

Funding information and details of the covered bond, securitisation and other debt issuance programmes

Key dates¹

Q218 results: 25 July 2018

Q318 results: 31 October 2018

#### **Treasury**

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